# REPORT OF EXAMINATION OF THE

# COMMERCE WEST INSURANCE COMPANY

AS OF DECEMBER 31, 2003

Participating State and Zone:

California – Zone IV – Western

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Honorable Alfred W. Gross Chairman of the NAIC Financial Condition Subcommittee Commissioner of Insurance Virginia Bureau of Insurance Richmond, Virginia

Honorable John Morrison Secretary, Zone IV - Western Commissioner of Insurance and Securities Montana Department of Insurance Helena, Montana

Honorable John Garamendi Insurance Commissioner California Department of Insurance Sacramento, California

Dear Chairman and Commissioners:

Pursuant to your instructions, an examination was made of the

#### COMMERCE WEST INSURANCE COMPANY

(hereinafter also referred to as the Company) at its statutory home office and main administrative office, 5000 Hopyard Road, Suite 200, Pleasanton, California 94588.

#### **SCOPE OF EXAMINATION**

The previous examination of the Company was made as of December 31, 1999. This examination covers the period from January 1, 2000 through December 31, 2003. The examination was made pursuant to the National Association of Insurance Commissioners' (NAIC) plan of examination. California represented Zone IV – Western. The examination included a review of the Company's

practices and procedures, an examination of management records, tests and analyses of detailed transactions within the examination period, and an evaluation of the assets and a determination of liabilities as of December 31, 2003, as deemed necessary under the circumstances.

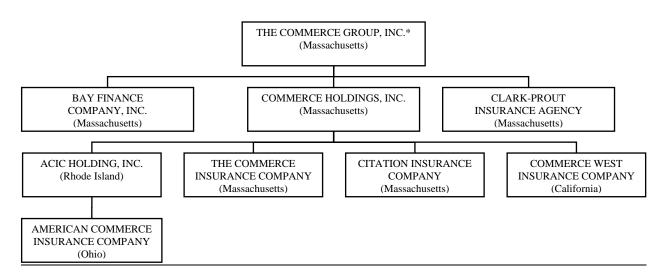
In addition to those items specifically commented upon in this report, other phases of the Company's operations were reviewed including the following areas that require no further comment: corporate records; fidelity bonds and other insurance; officers', employees' and agents' welfare and pension plans; growth of company; business in force by states; loss experience; and sales and advertising.

## **COMPANY HISTORY**

On March 10, 2000, the Company changed its Articles of Incorporation to increase the par value of its common stock from \$15 to \$50. As a result, the Company's common capital stock increased from \$1,000,005 to \$3,333,350 through a transfer from unassigned funds. There were no dividends paid by the Company during the examination period.

# MANAGEMENT AND CONTROL

The Company is a member of the Commerce Group, Inc., a publicly-traded company based in Massachusetts and the ultimate controlling entity. Four property-casualty companies are in the group, with the Company being the only one licensed in California. In December 2003, the Company became a first-level subsidiary of Commerce Holdings, Inc. through an internal holding company reorganization. Commerce Holdings, Inc. is wholly-owned by The Commerce Group, Inc., a publicly-traded Massachusetts corporation and the ultimate controlling entity. There was no change in control due to the reorganization. The following organizational chart depicts the relationship of the companies within the holding company system:



<sup>\*</sup> All companies within The Commerce Group, Inc. are wholly-owned by their applicable parent company except for ACIC Holding, Inc. which is 95% owned by Commerce Holdings, Inc. and 5% by AAA Southern New England

Management of the Company is vested in a three-member board of directors. A listing of the members of the board and principal officers serving on December 31, 2003 follows:

#### **Directors**

Name and Residence	Principal Business Affiliation
Arthur J. Remillard Jr.	President
Webster, Massachusetts	Commerce Group, Inc.
Gerald Fels	Chief Financial Officer
Dudley, Massachusetts	Commerce Group, Inc.
Regan P. Remillard	Senior Vice President
Boston, Massachusetts	Commerce Group, Inc.

# **Principal Officers**

<u>Name</u> <u>Title</u>

Gerald Fels President
James A. Ermilio Secretary
Michael V. Vrban Treasurer
Michael J. Berryessa Vice President
Albert R. Harris Vice President
John W. Hawie Vice President

# Management Services Agreement

The Company receives certain investment, management, financial reporting and tax-related services from its affiliate, Commerce Insurance Company, pursuant to a management services agreement. This agreement was approved by the California Department of Insurance (CDI) on December 9, 1999.

# **Cost-Sharing Arrangement**

The Company has been operating under a cost-sharing arrangement whereby an employee of the Company performs services for both the Company and American Commerce Insurance Company (ACIC), an affiliate. The prior exam report indicated that there was no agreement supporting the allocation of expenses incurred by the Company to ACIC. It is recommended the Company formalize the arrangement by making the appropriate filings per California Insurance Code (CIC) Section 1215.5 in regards to cost-sharing arrangements.

#### Tax Allocation Agreement

The Company is party to a tax allocation agreement between The Commerce Group, Inc., its ultimate parent, and Commerce Holdings, Inc. (Holdings Affiliated Group), its direct parent company. Under the agreement, tax liability and credits are to be apportioned on a "separate return basis," whereby "separate return basis" means that the Holdings Affiliated Group is to be treated as a

separate entity from Commerce Group, Inc. The agreement is silent about how the apportionment of tax liability or tax credits is made within the Holdings Affiliated Group, of which the Company is a part. There was a similar comment in the prior examination report concerning this issue. It is recommended that the Company amend its tax allocation agreement to specifically allocate consolidated current and deferred income tax among all members of the group consistent with Statement of Statutory Accounting Principles (SSAP) 10. A revised agreement should be filed with the CDI in accordance with CIC Section 1215.5(b)(4).

#### TERRITORY AND PLAN OF OPERATION

As of December 31, 2003, the Company was licensed to transact insurance in the states of Arizona, California, Oregon and Washington. Approximately 90 percent of the Company's 2003 direct business of \$53,165,599 was written in California, with the remainder in Oregon. No policies have been issued yet in the states of Arizona or Washington. The Company primarily writes private passenger auto liability and physical damage on a preferred basis, with non-standard and commercial auto representing a smaller, but growing segment. The Company also wrote a small amount of general liability coverage on gardeners under the other liability line. The following schedule details the Company's 2003 direct and net premiums written by line of business:

	<u>Direct Premiums</u>	Net Premiums	
<u>Line of Business</u>	<u>Written</u>	<u>Written</u>	
Other Liability – Occurrence	\$ 61,262	\$ 61,262	
Private Passenger Auto Liability	26,992,239	26,975,581	
Commercial Auto Liability	6,124,578	5,846,771	
Auto Physical Damage	19,987,520	19,903,341	
Totals	\$53,165,599	\$52,786,955	

All business is written through approximately 800 independent agents in California and Oregon.

#### **REINSURANCE**

#### Assumed

The Company assumed no reinsurance during the examination period.

#### Ceded

The Company has two casualty excess of loss contracts with Swiss Reinsurance America Corporation (Swiss Re), an admitted reinsurer. The first contract provides auto liability and collision coverage of \$500,000 excess of the Company's retention of \$500,000. Since its personal auto programs are only written with liability limits up to \$500,000, this contract serves to cover the commercial program only. The second contract covers all four insurers in the Commerce group. Following are the reinsurance limits and retentions as of the examination date:

Business Covered	Company Retention	Reinsurer's Maximum Limits
Auto liability and auto collision	Effective 5/1/2000: \$500,000 per loss occurrence	\$500,000 excess of \$500,000
Auto liability, auto collision and other liability	Effective 1/1/2003: \$2 million per loss occurrence	1 <sup>st</sup> Layer - \$3 million excess of \$2 million 2 <sup>nd</sup> Layer - \$5 million excess of \$5 million

The Company's reinsurance agreement effective May 1, 2000 was not in compliance with the California Insurance Code (CIC) Section 922.2(a)(2) in regards to the offset and insolvency clauses. Both of the Company's reinsurance agreements did not meet National Association of Insurance Commissioners (NAIC) Statements of Statutory Accounting Principles (SSAPs) with respect to the termination provision. It is recommended that the Company revise these agreements to comply with California laws and the NAIC SSAPs.

#### **ACCOUNTS AND RECORDS**

A review was made of the Company's general information systems controls. Process and procedural weaknesses were noted in the following areas:

- IT strategic planning
- Periodic review of IT goals
- Disaster recovery and contingency planning
- Security policies and procedures
- User password controls

The management of the Company has stated that it has implemented or is in the process of implementing procedures to correct most of the deficiencies. The Company also stated that the Internal Audit Department of its affiliate will be performing periodic reviews of the Company's information systems controls in the near future. It is recommended that the Company continue to work towards improving the weaknesses noted in its information systems controls.

### FINANCIAL STATEMENTS

The financial statements prepared for this examination report include:

Statement of Financial Condition as of December 31, 2003

Underwriting and Investment Exhibit for the Year Ended December 31, 2003

Reconciliation of Surplus as Regards Policyholders from December 31, 1999 through December 31, 2003

# Statement of Financial Condition as of December 31, 2003

Assets	Ledger and Nonledger Assets	Nonadmitted Assets	Net Admitted Assets	Notes
110000	1135013	1155015	1155015	110105
Bonds	\$38,838,113	\$	\$38,838,113	
Preferred stocks	18,400,350		18,400,350	
Real estate:	1 124 600		1 124 600	
Properties occupied by the company	1,124,608		1,124,608	
Cash and short-term investments Receivable for securities	9,418,985 279,027		9,418,985 279,027	
Investment income due and accrued	567,401		567,401	
Premiums and considerations:	307,401		307,401	
Uncollected premiums and agents' balances				
in the course of collection	2,003,090	93,948	1,909,142	
Deferred premiums, agents' balances and	, ,	,	, ,	
installments booked but deferred and not yet due	4,461,490		4,461,490	
Net deferred tax asset	1,597,574		1,597,574	
Electronic data processing equipment				
and software	67,197		67,197	
Aggregate write-ins for other than invested assets	166,011	161,211	4,800	
Total assets	<u>\$76,923,846</u>	<u>\$ 255,159</u>	<u>\$76,668,687</u>	
Liabilities, Surplus and Other Funds				
Losses			\$15,951,081	(1)
Loss adjustment expenses			4,692,483	(1)
Commissions payable, contingent commissions and o	ther similar charg	es	779,101	(1)
Other expenses (excluding taxes, licenses and fees)	8		1,278,370	
Taxes, licenses and fees (excluding federal and foreig	gn income taxes)		167,266	
Current federal and foreign income taxes			3,254,064	
Unearned premiums			15,141,868	
Ceded reinsurance premiums payable			115,493	
Remittances and items not allocated			87,364	
Payable to parent, subsidiaries and affiliates			174,840	
Aggregate write-ins for liabilities			93,738	
Total liabilities			41,735,668	
Common capital stock		\$ 3,333,350		
Gross paid-in and contributed surplus		10,480,965		
Unassigned funds (surplus)		21,118,704		
Surplus as regards policyholders			\$34,933,019	
Total liabilities, surplus and other funds			<u>\$76,668,687</u>	

# <u>Underwriting and Investment Exhibit</u> for the Year Ended December 31, 2003

# Statement of Income

<b>Underwriting Inco</b>
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Premiums earned		\$51,048,711	
Deductions: Losses incurred Loss expenses incurred Other underwriting expenses incurred	\$28,182,767 6,731,690 14,675,628		
Total underwriting deductions		49,590,085	
Net underwriting gain		1,458,626	
<u>Investment Income</u>			
Net investment income earned Net realized capital gains	\$ 3,384,661 _1,889,951		
Net investment gain		5,274,612	
Other Income			
Aggregate write-ins for miscellaneous income	\$ 1,602,108		
Total other income		1,602,108	
Net income before federal income taxes Federal income taxes incurred		8,335,346 3,232,859	
Net income		\$ 5,102,487	
Capital and Surplus Account			
Surplus as regards policyholders, December 31, 2002		\$27,983,700	
Net income Change in net unrealized capital gains Change in net deferred income tax Change in nonadmitted assets Aggregate write-ins for gains in surplus	\$ 5,102,487 1,345,877 153,845 340,676 6,434		
Change in surplus as regards policyholders for the year		6,949,319	
Surplus as regards policyholders, December 31, 2003		<u>\$34,933,019</u>	

# Reconciliation of Surplus as Regards Policyholders from December 31, 1999 through December 31, 2003

Surplus as regards policyholders, December 31, 1999, per Examination

\$23,130,817

	Gain in <u>Surplus</u>	Loss in Surplus	
Net income	\$ 4,666,259	\$	
Change in net unrealized capital gains	3,269,033		
Change in net deferred income tax	886,060		
Change in nonadmitted assets	662,371		
Change in excess of statutory reserves over			
statement reserves	1,722,430		
Cumulative effect of changes in accounting principles	559,601		
Capital change: Transferred from surplus		2,333,345	
Capital change: Transferred to capital	2,333,345		
Aggregate write-ins for gains in surplus	36,448		
Total gains and losses	\$14,135,547	\$ 2,333,345	
Increase in surplus as regards policyholders			11,802,202
Surplus as regards policyholders, December 31, 2003,			
per Examination			\$34,933,019

#### COMMENTS ON FINANCIAL STATEMENT ITEMS

# (1) Losses and Loss Adjustment Expenses

The Company's reserves for losses and loss adjustment expenses were reviewed by a California Department of Insurance Casualty Actuary and found to be reasonable.

## **SUMMARY OF COMMENTS AND RECOMMENDATIONS**

#### **Current Report of Examination**

Management and Control – Cost Sharing Arrangement (Page 4): It is recommended that a written management or service agreement be made to support the allocation arrangement between the Company and its affiliate, American Commerce Insurance Company, and that the agreement be submitted to the California Department of Insurance (CDI) for approval.

Management and Control – Tax Allocation Agreement (Page 4): It is recommended that the tax allocation agreement be revised and that the revised agreement be submitted to the CDI for approval.

Reinsurance (Page 6): It is recommended the Company amend its reinsurance agreements to comply with California laws and the NAIC Statements of Statutory Accounting Principles.

Accounts and Records (Page 7): It is recommended that the Company continue to work towards improving the weaknesses noted in its information systems controls.

### Previous Report of Examination

Management and Control – Management Agreement (Page 3): It was recommended that a written management or service agreement be made to support the allocation arrangement that the Company has with its affiliate, American Commerce Insurance Company, and that the agreement be submitted to the CDI for approval. The Company did not comply.

Management and Control – Management Agreement (Page 3): It was recommended that the tax allocation agreement be revised and submitted to the CDI for approval. The Company did not comply.

Management and Control – Conflict of Interest (Page 5): It was recommended that the Company require declarations of conflict of interest statements by its directors, officers and key employees and monitor compliance with the conflict of interest policy. The Company has complied.

Corporate Records (Page 5): It was recommended that investment transactions be authorized or approved by the board of directors per California Insurance Code (CIC) Section 1200. The entry of approval must comply with CIC Section 1201. The Company has complied.

Reinsurance – Ceded (Page 6): It was recommended that the Company amend its reinsurance agreement to comply with California laws and Chapter 22 of the NAIC Accounting Practices and Procedures Manual. The Company did not comply.

Comments on Financial Statement Items – Agents' Balances or Uncollected Premiums (Page 12): It was recommended that the Company age the new and renewal business, including endorsements, based on the effective date of the policy or endorsements. On installment premiums, ageing should be based on the contractual due date of the installment. The Company has complied.

Comments on Financial Statement Items – Taxes, Licenses and Fees (Page 12): It was recommended that the Company pay the additional premium taxes due the State of California in the amount of \$3,991. The Company has complied.

# <u>ACKNOWLEDGEMENT</u>

The courtesy and cooperation extended by the Company's officers and employees during the course of this examination are hereby acknowledged.

Respectfully submitted,

Isabel Spiker, CFE Examiner-In-Charge Senior Insurance Examiner Department of Insurance State of California